Major articles

How Philanthropy Can Support Systems-Change Leaders

Bridgespan.org, 1/14/2021

By Lija Farnham, Emma Nothmann, Zoe Tamaki, Nate Harding, and Cora Daniels

Companion resource: Due-Diligence Guide to Support Systems-Change Leaders

Elevating the Role of Faith-Inspired Impact in the Social Sector

Bridgespan.org, 1/28/2021

By Jeri Eckhart Queenan, Peter Grunert, and Devin Murphy

Building Strong, Resilient NGOs in India: Time for **New Funding Practices**

Bridgespan.org, 3/17/2021

By Pritha Venkatachalam, Donald Yeh, Shashank Rastogi, Anushka Siddiqui, Umang Manchanda, Kanika Gupta, and Roger Thompson

Back to the Frontier: Investing That Puts Impact First

Bridgespan.org, 4/2/2021

By Michael Etzel, Matt Bannick, Mariah Collins, Jordana Fremed, and Roger Thompson

Building High-Impact CSR Programs in India

Bridgespan.org, 4/14/2021

By Soumitra Pandey, Shashank Rastogi, Hari Haran, Anushka Siddiqui, Jackson Tse, and Bradley Seeman

Twin Engines for Propelling Social Impact

Stanford Social Innovation Review, 4/22/2021

By Ann Mei Chang and Laura Lanzerotti

Tool: Firing Up Your Engine 2: Guidance for Getting Started

How to Build Nonprofit Resilience: Three Strategies to Strengthen Organizations

Bridgespan.org, 5/26/2021

By Meera Chary and Bill Breen

This series on nonprofit resiliency includes three blogs and corresponding Conversation Starters:

To Combat Adversity, Resilient Nonprofits

Think Long and Short

Conversation Starter:

How to Begin Thinking Long and Short

In a Crisis, Resilient Nonprofits Tap into

Their Superpowers

Conversation Starter:

How to Put Your Organization's Superpower to Work

For Resilient Nonprofits, There Is Opportunity in Adversity

Conversation Starter:

How to Identify Risk While Seizing Opportunity

How Nonprofits Can Map Their Programs to Their Strategy

Bridgespan.org, 6/24/2021

By Michael Ciccarone, Preeta Nayak, Lindsey Waldron, Yonatan Araia, and Bradley Seeman

- A Guide to Using a Program Strategy Map
- Program Strategy Map Tool

Moving from Intention to Impact: Funding Racial Equity to Win

Bridgespan.org, 7/15/2021

By Michael McAfee, Josh Kirschenbaum, Laura Lanzerotti, Willa Seldon, Lyell Sakaue, and Cora Daniels

Disparities in Funding for African NGOs

Bridegspan.org, 7/29/2021

By Mosun Layode, Jan Schwier, Siya Hayi-Charters, Maddie Holland, and Soa Andrian

Major articles, continued

Race and Place-based Philanthropy: Learnings from Funders Focused on Equitable Impact

Bridgespan.org, 9/21/2021

By Debby Bielak, Darren Isom, Marion Michieka, and Bill Breen

This field report is broken into five parts:

To Advance Equity and Justice, Funders Begin by Looking Inward

When Funders Source the Wisdom of the Communities They Serve

Building Community Power from Within

Building Partnerships to Extend Funders' Resources

Partnering with Public Institutions: Collaborating but also Advocating

Endow Black-Led Nonprofits

Stanford Social Innovation Review online, 11/1/2021 By William Foster and Darren Isom

Releasing the Potential of Philanthropic Collaborations

Bridgespan.org, 12/14/2021

By Alison Powell, Simon Morfit, and Michael John

Short articles and blogs

Four Ways a Nonprofit Board Can Support a Leadership Transition

Bridgespan.org, 1/19/2021

By Dave Moore

Four Skills Nonprofit Leaders Need to Lead through Uncertain Times

Bridgespan.org, 1/19/2021

By Meera Chary

Accelerating the Movement Toward Funding Practices That Strengthen Nonprofits

Bridgespan.org, 2/2/2021

By Jeri Eckhart Queenan and Jeff Bradach

To Make a Lasting Impact During the Biden Administration, Support Systems-Change Leaders

Inside Philanthropy, 2/9/2021

By Lija Farnham

The Landscape of Large-scale Giving by African Philanthropists in 2020

Bridgespan.org, 2/18/2021

By Siyasanga Hayi-Charters, Maddie Holland, Soa Andrian, and Jan Schwier

African Philanthropy Is Emerging as a Force. How Can It Increase Support to African NGOs?

Alliance Magazine, 3/11/2021

By Jan Schwier, Maddie Holland, Soa Andrian, and Siyasanga Hayi-Charters

It's Time for Funders to Pay-What-It-Takes

India Development Review, 3/19/2021

By Donald Yeh, Pritha Venkatachalam, and Shashank Rastogi

Short articles and blogs, continued

A Framework for Considering Your Organization's Equity Journey

Bridgespan.org, 3/30/2021

By Cora Daniels and Carole Matthews

Venture Capital's Next Unicorn? **Impact**

Bridgespan.org, 3/30/2021

By Jordana Fremed and Michael Etzel

A Collaborative Effort to Solve India's Tribal Health Conundrum

Bridgespan.org, 4/16/2021

By Dr. Shailendra Kumar B. Hegde and Pritha Venkatachalam

Why Mainstream Private Equity Firms Should Consider Launching an Impact Investing Vehicle

Bridgespan.org, 4/21/2021

By Michael Etzel, Ben Morley, and Erica Kelly

How Nonprofits Can Power Innovation Beyond Their Core **Programs**

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By The Bridgespan Group

Why the World Needs Both ESG and Impact Investing

Bridgespan.org, 4/21/2021

By Stephanie Kater, Ben Morley, Jill Detrick-Yee, and Sebastian Gonzalez

Opinion: Maverick 'Impact-First' Investing Sits Between Philanthropy and Market-Rate Returns

MarketWatch, 4/28/2021 (updated 5/8/2021)

By Michael Etzel, Matt Bannick, and Mariah Collins

Building High-Impact CSR Programs in India

IndiaCSR, 4/28/2021

By Soumitra Pandey and Shashank Rastogi

Family Office Opportunities for Impact-First Investments in Racial Equity and Justice

ImpactAlpha, 5/2/2021

By Michael Etzel and Mariah Collins

What Drives Impact Investing in the Food and Agriculture Sector?

Bridgespan.org, 5/4/2021

By Stephanie Kater and Kate Collins

Four Practices to Build Stronger and More Resilient NGOs in India

Asian Venture Philanthropy Network, 5/11/2021

By Donald Yeh and Shashank Rastogi

It's Time for Funders to Pay-What-It-Takes

The Times of India, 5/16/2021

By Donald Yeh, Shashank Rastogi, and Pritha Venkatachalam

(Picked up from *India Development Review*)

Back to the Frontier: Investing that Puts Impact First

Economic Inequality, Social Mobility, and Institutionalized Racism, Vol. 7 (2021), Solutions Innovations Journal, 6/29/2021

Voices: The Allure of Impact-First Investing

Financial Planning online, 7/15/2021

By Michael Etzel and Mariah Collins

Building Leaders Across an Entire Community

Bridgespan.org, 7/13/2021

By Meera Chary and Carole Matthews

How Much Money Does Philanthropy Need to Give to Fight Racial Equity?

The Chronicle of Philanthropy online, 7/15/2021

By Michael McAfee, Willa Seldon, and Laura Lanzerotti

Short articles and blogs, continued

Getting In the Game: How Wealthy Individuals and Families Can Bring Impact-First Investing Off the Sidelines

NextBillion.net, 7/23/2021

By Mariah Collins

How to Overhaul Grantmaking in India

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Impact Investors and the Coming **Energy Sector Transformation**

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By Stephanie Kater, Erica Kelly, and Sam Whittemore

Impact Investing: Sector Themes

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By Stephanie Kater

Social Alpha Champions Investing That Puts Impact First

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It's Time for Funders to Pay-What-It-Takes

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By Donald Yeh, Shashank Rastogi, and Pritha Venkatachalam

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How Strategic Clarity Helped One Nonprofit Deliver Its Message to Staff, Constituents, and Funders

Bridgespan.org, 9/28/2021

By Chris Lindquist and Meera Chary

Giving While Learning: How Regrantors Enable Every Funder to Advance Racial Equity...Starting Now

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By Michael McAfee, Laura Lanzerotti, and Marcus Walton

Lessons from Covid-19: How the Pandemic has Changed the Dynamics of Government-NGO Collaborations

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By Pritha Venkatachalam, Niloufer Memon, and Umang Manchanda

The Importance of Inclusive Healthcare

The Indian Express online, 11/1/2021

By Pritha Venkatachalam and Sudeshna Mukherjee

Enabling Philanthropy to Achieve its Potential, Effect Social Change

Hindustan Times online, 11/16/2021

By Pritha Venkatachalam and Ingrid Srinath

Getting Better at Talking About Mental Health at Work

Bridgespan.org, 11/18/2021

By Carole Matthews

Equity, Proximity, and Trust: How Philanthropy Measures Up to its Aspirations

The Skoll Foundation, 11/30/2021

By Kathy Reich and Nidhi Sahni

What Makes Collectives Successful?

IDR online, 12/21/2021

By Pritha Venkatachalam, Riti Mohapatra, and Vansh Chaudhary